

**INTERNATIONAL NETWORK FOR DELIVERY OF REGULATION  
CONFERENCE 23<sup>RD</sup> TO 25<sup>TH</sup> OCTOBER 2019**

WOLFSON COLLEGE, OXFORD

Unless otherwise stated participants may book for multiple or individual days

**DAY 1: Wednesday 23<sup>rd</sup> OCTOBER 2019  
INDR GENERAL, RESEARCH AND OUTREACH MEETINGS**

10:00 – 10:15	<b>Welcome: Prof Chris Hodges &amp; Graham Russell</b>
10:15 – 11:00	<p><b>Network debate</b> <b>‘This House believes that regulation inevitably stifles innovation and business growth’.</b></p> <p><i>Chair:</i> <b>Graham Russell</b></p> <p><i>Panel:</i> <b>Nick Malyshev</b>, OECD <b>Teresa Moreira</b>, UNCTAD <b>Martin Traynor</b>, Small Business Crown Representative</p>
11:00 – 11:15	Refreshments
11:15 – 12:30	<p><b>Research Committee</b></p> <p>Strategy outline: <b>Srikanth Mangalam</b> and <b>Chris Hodges</b></p> <ul style="list-style-type: none"> <li>- Nomenclature: <b>Paul Sanderson</b></li> <li>- Regulatory Delivery - gaps and opportunities: <b>Florentin Blanc</b></li> <li>- Connecting Regulatory Practitioners and Academics: <b>Grant Pink</b></li> <li>- EBR: <b>Chris Hodges &amp; Ruth Steinholtz</b></li> <li>- Tech and Regulatory Delivery: <b>Srikanth Mangalam</b></li> </ul>
12:30 – 13:15	Lunch
13:15 – 14:00	<p><b>INDR what’s happening – a regional perspective</b></p> <p><i>Chair:</i> <b>Graham Russell</b></p> <p><i>Regional perspectives:</i></p> <ul style="list-style-type: none"> <li>- Canada: <b>Dhurata Ikonomi, Srikanth Mangalam</b></li> <li>- ASEAN: <b>Tamsin McSorley, Adam Wilson</b></li> <li>- Brussels/EU: <b>Robert Madelin, Oliver Grey</b></li> <li>- Brazil: <b>Marcelo Guarany</b></li> <li>- Africa: <b>Srikanth Mangalam</b></li> <li>- India: <b>Lars Grava</b></li> </ul>
14:00 – 15:15	<p><b>The challenges of digital regulation</b></p> <p><i>Chair:</i> <b>Robert Madelin</b></p> <p><i>Panelists</i> <b>Angela Mills Wade</b>, European Publishers Council <b>Julian Coles</b>, Internet Commission <b>Oliver Gray</b>, Graywise</p>

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	<b>Shri Babu</b> , State Government of Andhra Pradesh  General Discussion
15:15 – 15:30	<b>Summary and close</b>  <b>Hilary Reid Evans</b> and <b>Chris Hodges</b> <ul style="list-style-type: none"> <li>- Actions for INDR</li> <li>- Future work</li> <li>- Themes for the 2020 conference</li> </ul>

**19.30 Dinner at Wolfson College**  
(for INDR members and paying conference participants: students make own arrangements)

**DAY 2: Thursday 24<sup>th</sup> October 2019**  
**THE REGULATORY DELIVERY MODEL**  
and Launch of the *Regulatory Delivery* book

10.00 – 10.10	<b>Welcome</b>  <b>Chris Hodges</b>
10.10 – 10.45	<b>Why delivery?</b> <b>Why the Regulatory Delivery Model?</b>  <b>Graham Russell</b>
10.45 – 11.00	Refreshments
11.00 – 12.30	<b>Applying the Regulatory Delivery Model Prerequisites</b>  <i>World Café discussion on each prerequisite – 15mins each</i> <ol style="list-style-type: none"> <li>1. Governance – <b>Srikanth Mangalam &amp; Jay O’Neil</b>, CEO of RHRA</li> <li>2. Accountability – <b>Marcelo Guarany</b>s, Ministry of the Economy, Brazil</li> <li>3. Culture – <b>Kathryn Preece</b>, OPSS</li> </ol> <i>Feedback from each prerequisite expert – 10mins each</i> <i>Conclusions – 15mins</i>
12-30 - 13.15	Lunch
13.15 – 14.45	<b>Applying the Regulatory Delivery Model Practices</b>  <i>Problem solving using the RDM Practices, speakers to introduce problems – 10 minutes each</i> <ol style="list-style-type: none"> <li>1. Outcomes – <b>Florentin Blanc</b></li> <li>2. Risk – <b>Giuseppa Ottimofiore/Jiji Dugeree</b></li> <li>3. Intervention Choices – <b>Erica Sheward</b></li> </ol> <i>Problem solving with experts – 30 mins</i>

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	<i>Group reports and feedback – 30 mins</i>
14.45 – 15.30	<b>Reflections on the Regulatory Delivery Model and next steps</b>  <b>Chris Hodges</b>

**19.30 Dinner at St Anne’s College**

**(for INDR members and paying conference participants: students make own arrangements)**

**DAY 3: Friday 25<sup>th</sup> October 2019**

**ETHICAL BUSINESS PRACTICE AND ETHICAL BUSINESS REGULATION**

<b>Time</b>	<b>Topic</b>
9:30 – 10.00	<p><b>Introduction to the Themes of the Day</b></p> <ol style="list-style-type: none"> <li>1. Widen understanding of EBR as a concept</li> <li>2. Explore benefits and challenges of pilots/implementation</li> <li>3. Encourage people to consider adopting EBR</li> <li>4. Collection of written reports on case studies</li> </ol> <p><b>Chris Hodges, Ruth Steinholtz</b></p>
10.00 – 11.00	<p><b>Panel: Initial Efforts at Applying EBR</b></p> <ul style="list-style-type: none"> <li>- How has EBR helped you?</li> <li>- What obstacles were experienced in implementing EBR?</li> <li>- What did you get out of EBR?</li> <li>- How are you going to move forward?</li> <li>- What should regulators be looking for?</li> <li>- How should regulators react to good and bad evidence?</li> </ul> <p>Each speaker has 8 minutes</p> <p><i>Moderator:</i> <b>Alan Sutherland</b>, WICS <i>Panel:</i> <b>Douglas Millican</b>, Scottish Water <b>Terry A’Hearn</b>, SEPA <b>Adam Wilson</b>, ESCOSA <b>Minna Päivinen</b>, TUKES</p>
11.00 – 11.30	Refreshments
11.30 – 12.45	<p><b>Panel: The underpinnings of EBP/R: Culture, Behavioural Science and Aviation Safety – implications for the future</b></p> <p>Topics: What is human risk? How intelligent risk management could reduce the need for regulation, Why culture is key and ways of transforming it, Examples and experience from aviation.</p> <p><i>Panel:</i> <b>Christian Hunt</b>, Human-Risk</p>

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	<p><b>Ruth Steinholtz</b> (Moderator/participant) <b>Stephanie Shaw</b>, Civil Aviation Authority</p>
12.45	Lunch
13.30 – 14.45	<p><b>Plenary moderated dialogue: Aspirations for the development of EBP/EBR.</b></p> <p><i>Moderator: Chris Hodges</i> How EBR can be applied in our sector What challenges/areas do you think EBR would help with?</p> <p><i>Panel:</i> Food: <b>Rob Chester</b>, NSF Digital: <b>Cathryn Ross</b>, BT Safety &amp; Mining: <b>Sujoy Dey</b>, Ontario Ministry of Labour Brazil: <b>Alexandre Aroeira Salles</b> Financial Services: <b>Christian Hunt</b></p>
14.45 – 15.45	<p><b>Second workshop (small groups for 20 minutes then plenary)</b> <b>Facilitator: Ruth Steinholtz</b></p> <ul style="list-style-type: none"> <li>- How can business be persuaded to adopt EBP?</li> <li>- What are the ways to take EBR forward in your sector or organisation?</li> <li>- What initiatives lie with business or with regulators, or others?</li> <li>- How do we respond to sceptical public and politicians?</li> </ul>
15.45 – 16.30	<p><b>Plenary: Next Steps – Commitment to action</b></p> <p>Facilitator: <b>Ruth Steinholtz/Chris Hodges</b></p> <p>Summary wrap up: Commitment to action. <b>Chris Hodges</b></p>